

## PREFACE

This is the 23<sup>rd</sup> edition of the U.S. Army War College text designed to explain and synthesize the inseparable relationship of numerous Defense, Joint, and Army systems and processes to improve your understanding of "How the Army Runs." Although the primary audience of this text is the Army War College students and faculty, the Army War College recognizes the value that commanders and staffs have placed in this text over the years. We remain proud to be able to provide this tool for their use.

This text is one of practice and application. Its focus is on "How" the Army runs. The Army War College is aware that regulations, directives, policies, and systems within DOD, the Joint Staff, and the Army change regularly. This edition of the text reflects changes as of 1 April 2001. Future editions will be modified to reflect future changes.

We encourage input to the next edition of the text. Please send your recommendations for changes and improvements to the Department of Command, Leadership, and Management, U.S. Army War College, Carlisle, Pennsylvania 17013-5240, ATTN: Editor, Colonel Edward J. Filiberti (email Edward.Filiberti@carlisle.army.mil). Readers can access the text on the worldwide web at <http://carlisle-www.army.mil/usawc/dclm/linkedtextchapters.htm>.

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